

Knowing your business partner in China

Ljubljana, March 31, 2014



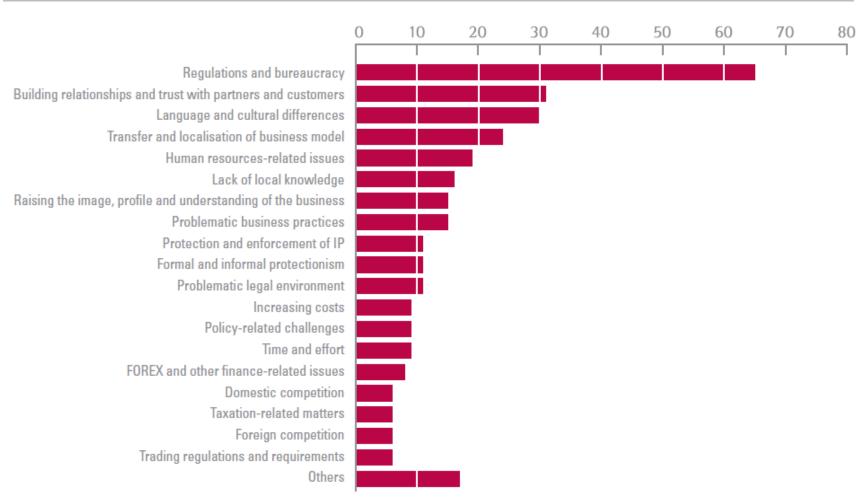
Agenda

- 1. Some challenges coming from different cultures
- 2. Most common scams
- 3. Important steps of Preliminary Due Diligence



Challenges

Exhibit 15: Challenges of Doing Business (Total number of survey responses)



Source: Opportunities for UK Business in China's Regional Cities, 2011

Cultural differences



Different approaches to the negotiation process

European	Chinese
Nontask s	sounding
Informal	Long courting process Formal Draw on intermediaries
Information exchange	
Direct	Limited authority Indirect Explanations first
Means of persuasion	
Aggressive Impatient	Questioning Enduring
Terms of a	agreement
Forging a "good deal"	Forging a long-term relationship



Some best practices

Intermediary helps, but make sure that you find the right ones

Reciprocity is essential, though may not be immediate

Broken promises, display of anger cause mutual loss of face

Relationships (Guanxi) are important, but don't overrate it

Common scams



Majority of Chinese companies are honest and willing to develop sustainable business.



Problematic Partners

Fake companies

A potential partner may not exist at all

Parasite companies

A potential partner may rely too heavily on its relationship with local government officials. This may mean the company is operating in a legal grey area and vulnerable to changes in government personnel

Paper tigers

A potential partner may promote itself as a leading company in its industry but is in fact an imposter

Shell companies

A potential partner may possess all the required registration information but no significant assets of active business records



Scam examples

Fake companies

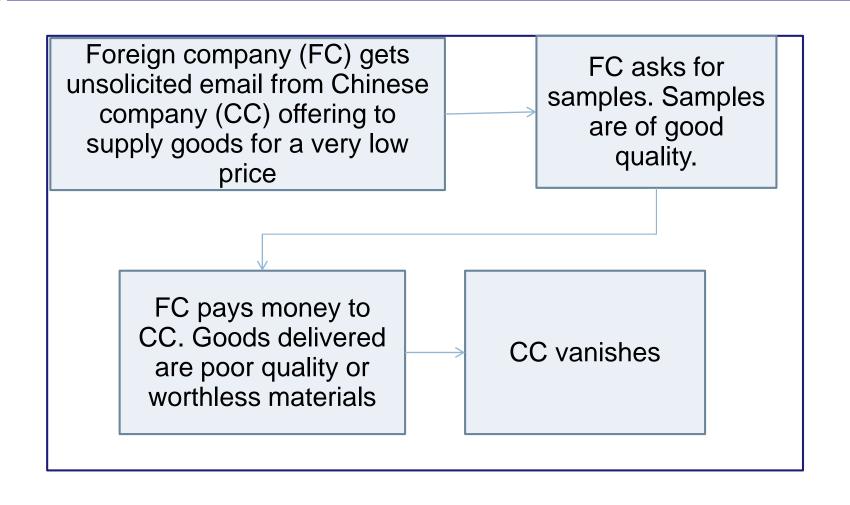
ON BEHALF OF THE SELLER



For a SHENY	nd on behalf of YANG CHEMICALS LIMITED 化工有限公司
	Authorized Signature(s)

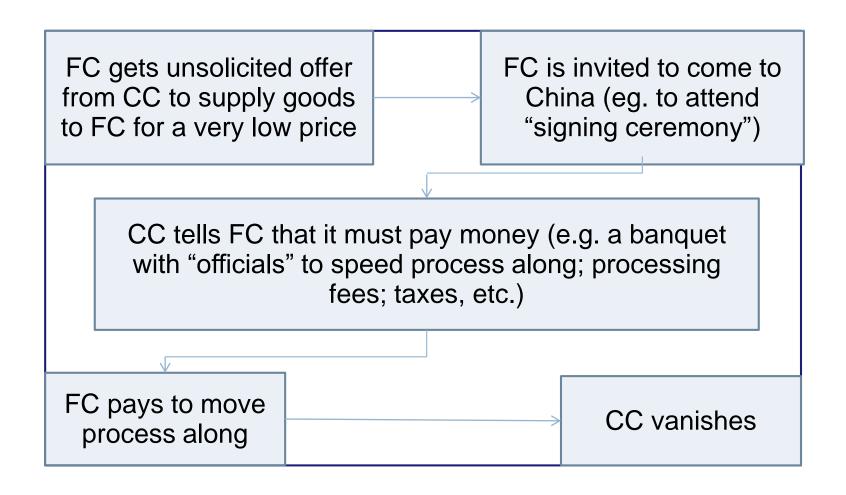


"Imposter"



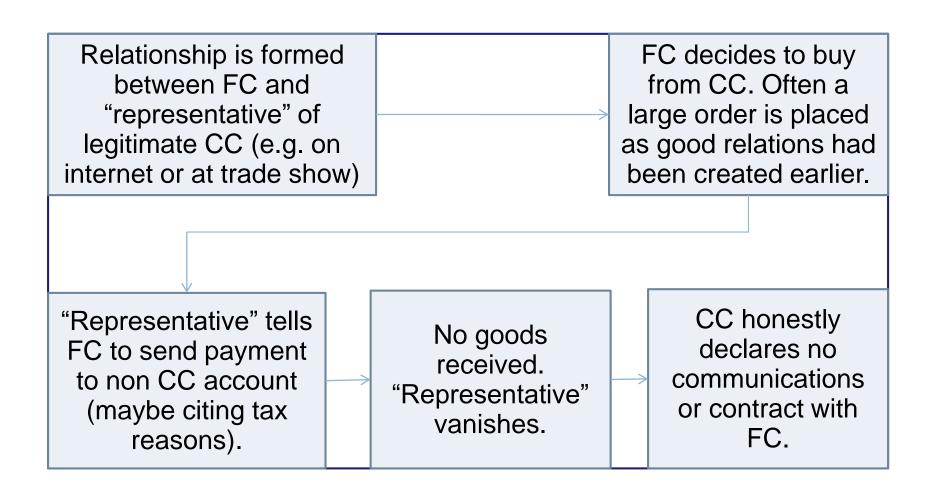


"Fixer"





"Bank account"



Preliminary Due Diligence



JSME Types of key business partners





Know what is available

Legal Status

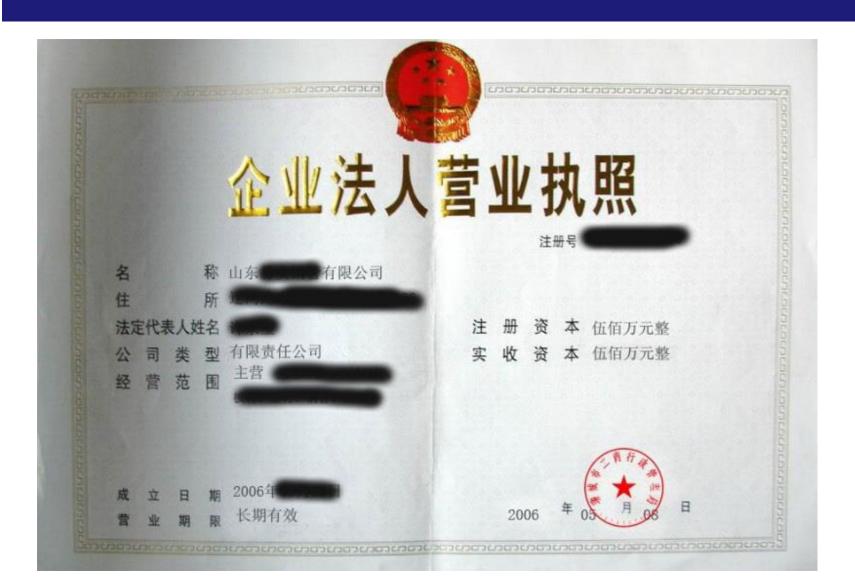
- Business Licence
- Special Permits
- Land Use Rights
- Right to use premises
- IPR ownership certificates
- Company Chop

Financial Status

- CreditworthinessLetter
- Financial Statement
- Capital Verification Report
- Bank account details



Business licence





Ask for the Business Licence!!

企业法人营业执照

法定代表人姓名

责任任佰万圆整

责仟伍佰万圆整

浆、夜光粉生产、销售。(以上经营范围涉及许可经 费项目的, 应在取得有关部门的许可后方可经营)

- 1. 《企业法人资业执照》是企业定人资格和合政社营的竞准。
- 《企业法人营业执照》分方式水和影木、花水和影木其有钢等运作成力。
- 《企业法人营业执知》 医木拉当算于住所的现后位置。
- 《企业法人营业执照》不得协造、设改、出租、出费、转让。
- 贷记事项货位资定,应当均公司登记机关申请安定登记。 换领 《企业法
- 每年三月一日至六月三十日、应当参加年度移给。
- 《企业法人哲业执照》被标题后,不得开架与建算无关的经营运动。
- 办理注册登记、应应定款《会查法人费查收用》在水和耐水。
- 《企业法人营业技用》 澳头或者照知的,应当在公司签记载关款定约张 刊上声明作波, 非遗传性。

年度检验情况



二〇〇二年十二月二十五日

このの二年十二月二十五日

25 二〇一二年十二月二十四日





Ask for the Business Licence!

Business Licence for Corporation Legal Person

Registered No.: 4xxxxxxxxxxxx2

Name Yong He Consulting Service Co., Ltd.

Address Unit 2-8, 10/F xx Building, Fuhua Road, Haidian District, Guangzhou, Guangdong

Legal Representative Lao Wang

Registered Capital RMB 2,000,000

Paid-up Capital RMB 2,000,000

Type of Registration Limited liability company

Scope of Business Commercial consultancy and corporate management consultancy; Information and business process, sub-contracting services such as system application management and maintenance, information technology support and management, financial settlement, software development

Shareholder He Yong Limited

Term of Business: January 18, 2007 to January 18, 2057

Date of Establishment: January 18, 2007

Passed 2012 Annual Inspection Registrar: Guangdong Administration for Industry &

Commerce (Seal)



Ask for the Business Licence

- Can be checked on websites of Administration of Industry and Commerce (AIC)
 - www.saic.gov.cn
 - March 1, 2014, there has been introduced a new database by SAIC which will contain information on company "abnormal behaviour" http://gsxt.saic.gov.cn/zjgs/search/home
 - provincial AIC should have similar databases as eg. Hebei
 http://www.hebscztxyxx.gov.cn/noticehb/

and on-site at local AIC branch*



Organization Code

NACAO website

(National Administration for Code Allocation for Organizations)

http://www.nacao.org.cn/





Other databases

- Supreme Court database
 - http://shixin.court.gov.cn/
 - people and companies who were supposed to fulfil judgment but deliberately failed so
- PBOC has launched a database called Credit
 Reference Centre in 2008. http://www.pbccrc.org.cn/
 - verify credit situation at both individual and enterprise level upon application.
 - https://ipcrs.pbccrc.org.cn/ individuals



Is there a Company Stamp?

Company stamp:

- Chinese Name must be SAME as on business licence;
- With a five-pointed star in the middle and in red ink;
- With a diameter of no more than 4.5cm;
- Filed with competent public security bureau;
- Equals to signature of person authorized to sign on behalf of the company in Europe





Company stamps check

Hebei stamps checking system



印章信息查询

河北省公安厅印章备幕入网查询系统



所属地市 请选择所属地市 単位名称 単位编码 印章編码 印章内容 查询

为了保护您的合法权益免受侵害,要使用在公安机关备案的合法印章。在初次发生业务往来时,切记索要对方的印章密码,以确定其合法性。 印章查询系统作为查询印章备案信息的辅助手段,如作为法律依据,则请到备案的公安机关查询取证。特此声明!



Verify the other mandatory documents

Landlord of your office

Ownership certificate – is the office allowed to be rented for commercial purpose?

On Importer

Import licence for the goods – some type of goods can be subject to licence

Distributor

 Distribution permit – for certain products a special distribution permit is needed eg. food

Service provider

Permit for the specific service, eg. accounting



Get information on their financial status

Creditworthiness Letter

- Both for the company and its shareholder(s)
- Issued by bank upon request of the partner

Capital verification report, financial statements and audit reports

 Under certain circumstances financial statements may be obtained at the Administration of Industry and Commerce (local branch)*

Credit history

Applied by partner itself at Credit Reference Centre of PBOC

Bank Account

Always ask for company account



Company Operations

- Pay a visit at the company's premises go a few times, sometimes unannounced
 - Organisation
 - Cleanliness
 - Employee conditions
 - Location
- Visit the distribution network
- Talk with employees and pay attention whether they understand their business
- Talk to suppliers, neighbours, competitors
- Check if it is a member of any official association and contact the association for reference



Quick Tips

DO NOTICE

- Bank account is the name same as in the contract? Is the account number same in all invoices?
- Websites?
- Fixed phone line? Try call a few times.
- Use Skype to have visual contact
- Email address company one or is it @163.com, @yahoo.com?
- Communication style, contact person is it changing?

EUSME Centre

REMEMBER

- Do not take company's self-introduction at face value
- Collect and scrutinise the company's paperwork
- Scrutinise the company operations if possible
- Personal visit and keep continuous contact
- Do not rush
- Ideally have a trusted person in the spot
- Keep on paying close attention to its recent situation
- Engage local professional advice



Recommended reading



http://www.eusmecentre.org.cn/content/knowing-your-partners-china



info@eusmecentre.org.cn www.eusmecentre.org.cn